Corporate Name: AGC Inc.
President & CEO: Takuya Shimamura
(Code Number: 5201; TSE 1st section)
Contact: Kazumi Tamaki, General Manager,
Corporate Communications & Investor Relations Div.
(Tel: +81-3-3218-5603)

Changes of President & CEO and Executive Officers, and Organizational Reform

Following the recommendation of the Nominating Committee, and approval at the meeting of the Board of Directors held today, AGC Inc. has decided the personnel changes of President & CEO and Executive Officers, and hereby announces the details together with organizational reform and other personnel changes as below.

1. Change of President & CEO (effective as of January 1, 2021)

(1) Details of changes

[New Position]	[Name]	[Current Position]
Representative Director Chairman	Takuya Shimamura	[Representative Director President & CEO]
Representative Director President & CEO	Yoshinori Hirai	[Representative Director Executive Vice President, CTO]

(2) Profile of the newly appointed President & CEO

Name	Yoshinori Hirai		
Date of Birth	Aug. 19, 1959		
Educational Background	Mar. 1987	Ph.D. on Physics from the University of Tokyo	
Job History	Apr. 1987	Joined Asahi Glass Co., Ltd. (Current AGC Inc.)	
	Mar. 2005	Member of the Board and GM, OPTREX Corp.	
	Mar. 2008	Senior Executive Vice President, OPTREX Corp.	
	Jul. 2009	GM of Business Planning Office, Electronics Company,	
		Asahi Glass Co., Ltd.	
	Jan. 2011	GM of Business Development Office	
	Jan. 2012	Executive Officer	
		GM of Business Development Office	
	Jan. 2014	Senior Executive Officer	
		GM of Technology General Division	
	Mar. 2014	Member of the Board	
		Senior Executive Officer	
		GM of Technology General Division	
	Jan. 2016	Member of the Board	
		Senior Executive Officer	
		CTO and GM of Technology General Division	
	Jan. 2018	Representative Director	
		Executive Vice President	
		CTO and GM of Technology General Division	
	Jan. 2019	Representative Director	
		Executive Vice President	
		CTO	

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2. Changes in the assignments of Executive Officers (effective as of January 1, 2021)

(1) The following changes will be made to the assignment of Executive Officers.

[New Position] [Current Position] [Name]

[Senior Executive Officer **Executive Vice President** Yoshinori Kobayashi

President of Automotive Company President of Automotive Company

Senior Executive Officer Hideyuki Kurata [Senior Executive Officer

CTO

GM of Technology General Div.

Senior Executive Officer

Shigekuni Inoue **Executive Officer**

GM of EHSQ General Div. GM of EHSO General Div.

GM of AGC Yokohama Technical GM of AGC Yokohama Technical Center]

Center

Senior Executive Officer Toshiro Kasuya [Executive Officer

GM of Finance & Control Div. GM of Finance & Control Div.]

Executive Officer Kimikazu Ichikawa [Executive Officer

Assistant to CEO Chief Representative of AGC Group for

Asia Pacific]

GM of Technology General Div.]

Executive Officer Fumiaki Hayashi [Executive Officer

Assistant to CEO GM of Purchase & Logistics Div.]

Executive Officer Katsufumi Yajima **Executive Officer**

Assistant to CEO Senior Vice President of Automotive

Company]

[Executive Officer Executive Officer Yoshio Takegawa GM of Strategy & Planning Div., Corporate

GM of Mobility Business

Development Office

GM of Mobility General Div. GM of Strategy & Planning Office,

Automotive Company

Executive Officer Satoshi Takada **Executive Officer**

GM of Business Development Div. GM of Multi-Material General Div.,

Electronics Company

Planning General Div.]

GM of Business Development Div. GM of Multi-Material General Div.] (2) The following persons will be newly appointed as Executive Officer:

[New Position] [Name] [Current Position]

Executive Officer Tadashi Murano [GM of Mobility Business Development

GM of Strategy & Planning Div.,

Office, Mobility General Div., Automotive

Corporate Planning General Div. Company]

Executive Officer Masaru Ohta [President of AGC Ceramics Co., Ltd]

President of AGC Ceramics Co., Ltd

Executive Officer Noriyuki Komuro [GM of Life Science General Div., Chemicals

GM of Life Science General Div., Company]

Chemicals Company

Executive Officer Takashi Narushima [Sales Director of Asia General Div.,

GM of Global OEM Management Automotive Company Office, Automotive Company

3. Other personnel changes (effective as of January 1, 2021)

[New Position] [Name] [Current Position]

Chief Representative of AGC

Tsukasa Hirabayashi [Deputy Representative of AGC Group for

Group for Asia Pacific Asia Pacific

GM of Purchase & Logistics Center Seigo Iwakura [President of AGC Techno Glass Co., Ltd]

(Abbreviation) "GM": General Manager

4. Organizational Reform (effective as of January 1, 2021)

Multi-Material General Division will be integrated into the Electronics Company with the aim of promoting the advanced materials business while effectively utilizing existing resources in the fields of semiconductor and telecommunications under the Electronics business, one of the AGC Group's strategic businesses.

[Reference]

Executive Officers after the Changes (35 persons)

President

Yoshinori Hirai (CEO)

Senior Executive Vice President

Shinji Miyaji (CFO) (CCO) (GM of Corporate Planning General Div.)

Executive Vice Presidents

Masao Nemoto (President of Chemicals Company) Yoshinori Kobayashi (President of Automotive Company)

Senior Executive Officers

Jean-François Heris (President of Building & Industrial Glass Company)

Kenzo Moriyama (President of Electronics Company) Takashi Misu (GM of Human Resources Div.)

Hideyuki Kurata (CTO) (GM of Technology General Div.)

(GM of EHSQ General Div.) Shigekuni Inoue

(GM of AGC Yokohama Technical Center)

Toshiro Kasuya (GM of Finance & Control Div.)

Executive Officers

Kimikazu Ichikawa (Assistant to CEO)

Seigo Washinoue (GM of Display Glass General Div., Electronics Company) (GM of Essential Chemicals General Div., Chemicals Company) Kazuaki Koga

Masahiro Takeda (Regional President for Asia Pacific, Building & Industrial Glass Company)

Tatsuo Sugiyama (GM of Technology Office, Automotive Company) Jean-Marc Meunier (Regional President for Europe, Automotive Company)

Naoki Sugimoto (GM of Materials Integration Laboratories, Technology General Div.)

Fumiaki Hayashi (Assistant to CEO) Katsufumi Yajima (Assistant to CEO)

Tadashi Hiraoka (GM of Technology Management General Div., Chemicals Company) Philippe Bastien (Regional President for Europe, Building & Industrial Glass Company)

Toshihiro Ueda (Chief Representative of AGC Group for China)

Atsushi Ichikawa (Senior Vice President of Building & Industrial Glass Company)

(GM of Mobility Business Development Office, Automotive Company) Yoshio Takegawa

> (GM of Mobility General Div., Automotive Company) (GM of Strategy& Planning Office, Automotive Company)

Satoshi Takada (GM of Business Development Div.)

(GM of Multi-Material General Div., Electronics Company)

Hiroyoshi Kitagawa (GM of Performance Chemicals General Div., Chemicals Company)

Junichi Kobayashi (GM of Legal Div.)

(GM of General Affairs Div.)

Nobuyuki Suzuki (GM of Electronic Materials General Div., Electronics Company)

Hiroki Kamiya (GM of Innovative Technology Laboratories, Technology General Div.)

Shinya Mine (GM of Production Technology Div., Technology General Div.)

Naoko Araki (GM of Internal Audit Div.)

Tadashi Murano (GM of Strategy & Planning Div., Corporate Planning General Div.)

Masaru Ohta (President of AGC Ceramics Co., Ltd) Noriyuki Komuro (GM of Life Science General Div., Chemicals Company)

Takashi Narushima (GM of Global OEM Management Office., Automotive Company)

(Abbreviation) "GM": General Manager